



# Heathrow Performance Report

Service Quality Rebate and Bonus - February 2017

Integrated Planning and Performance - Airport Operations

Printed: 15 March 2017

**Heathrow**  
Making every journey better

# Heathrow Performance Report February 2017

## Passenger Experience and Service Level Performance

	T2	T3	T4	T5	
<b>Departure lounge seat availability</b> Ease of finding a seat	4.42	4.08	4.33	4.05	
<b>Cleanliness</b> Overall cleanliness of the terminal	4.45	4.20	4.24	4.31	
<b>Wayfinding</b> Ease of finding your way around the airport	4.32	4.22	4.26	4.24	
<b>Flight information</b> Accuracy and ease of finding flight information	4.44	4.38	4.41	4.39	
<b>Wi-fi</b> Ease of using WiFi	4.24	4.18	4.21	4.13	
<b>Security</b> Passenger satisfaction	4.30	4.24	4.23	4.18	
<b>CSA queues - Times queue &lt;5 minutes</b> Based on 15min time periods measured	96.43%	98.21%	96.94%	98.49%	
<b>CSA queues - Times queue &lt;10 minutes</b> Based on 15min time periods measured	99.90%	100%	99.85%	99.95%	
<b>Staff search</b> Based on 15min time periods measured	99.74%	100%	99.90%	97.25%	
<b>Transfer Search</b> Based on 15min time periods measured	97.76%	97.24%	100%	98.91%	
	<b>CTA</b>	<b>Cargo</b>	<b>EastSide</b>	<b>T5</b>	<b>SouthSide</b>
<b>Control Post Security Search</b>	98.94%	96.03%	96.37%	97.94%	97.73%

## Service Level Performance

<b>PSE (General)</b> Availability of Passenger Sensitive Equipment (General)	99.66%	99.45%	99.63%	99.48%
<b>PSE (Priority)</b> Availability of Passenger Sensitive Equipment (Priority)	99.58%	99.24%	99.58%	99.61%
<b>Stands</b> Availability of stands	99.75%	99.85%	99.37%	99.89%
<b>FEGP</b> Availability of Fixed Electrical Ground Power	99.98%	99.99%	100%	99.96%
<b>Jetties</b> Availability of Air-Bridges	99.76%	99.85%	99.72%	99.71%
<b>PCA</b> Availability of Pre-conditioned Air	99.99%	100%		99.92%
<b>SEGs</b>	99.88%	100%	100%	99.98%
<b>Pier Service</b> % Pier served passengers	99.69%	96.77%	99.93%	90.65%
<b>Arrivals Reclaims</b> Bag reclaim belts availability	99.57%	99.61%	99.86%	99.96%
<b>Aerodrome congestion</b>				
<b>TTS - One car</b> Track Transit System - one car availability				99.99%
<b>TTS - Two cars</b> Track Transit System - % time two cars available				99.79%

## Financial Report- Bonus and Rebates

	Rebates:					YTD		
	Feb - 2017					Estimated Rebate	Estimated Rebate	Total Failures
	T2	T3	T4	T5	Campus			
<b>Departure lounge seat availability</b>	✓	✓	✓	✓		£ -	£ -	0
Cleanliness	✓	✓	✓	✓		£ -	£ -	0
<b>Wayfinding</b>	✓	✓	✓	✓		£ -	£ -	0
Flight information	✓	✓	✓	✓		£ -	£ -	0
<b>CSA Queues - Both</b>	✓	✓	✓	✓		£ -	£ -	0
Staff Search	✓	✓	✓	✓		£ -	£ -	0
<b>Transfer search</b>	✓	✓	✓	✓		£ -	£ -	0
Passenger Sensitive Equipment (General)	✓	✓	✓	✓		£ -	£ -	0
<b>Passenger Sensitive Equipment (Priority)</b>	✓	✓	✓	✓		£ -	£ -	0
Stands	✓	✓	✓	✓		£ -	£ -	0
<b>FEGP</b>	✓	✓	✓	✓		£ -	£ -	0
Jetties	✓	✓	✓	✓		£ -	£ -	0
<b>Pre-conditioned air</b>	✓	✓	✓	✓		£ -	£ -	0
Stand entry guidance	✓	✓	✓	✓		£ -	£ -	0
<b>Pier Service</b>	✓	✓	✓	✓		£ -	£ -	0
Arrivals reclaims	✓	✓	✓	✓		£ -	£ -	0
<b>Control Posts Search</b>					✓	£ -	£ -	0
<b>Aerodrome Congestion</b>					✓	£ -	£ -	0
<b>Total</b>						£ -	£ -	0

	Bonuses:		Feb - 2017				YTD		
	Lower Threshold	Upper Threshold	T2	T3	T4	T5	Estimated Bonus	Estimated Bonus	Total Pass
	4.10	4.50	4.42	4.08	4.33	4.05	£ -	£ -	0
	4.20	4.50	4.45	4.20	4.24	4.31	£ -	£ -	0
	4.20	4.50	4.32	4.22	4.26	4.24	£ 33,580	£ 67,160	2
	4.40	4.70	4.44	4.38	4.41	4.39	£ -	£ -	0
<b>Total</b>							£ 33,580	£ 67,160	2

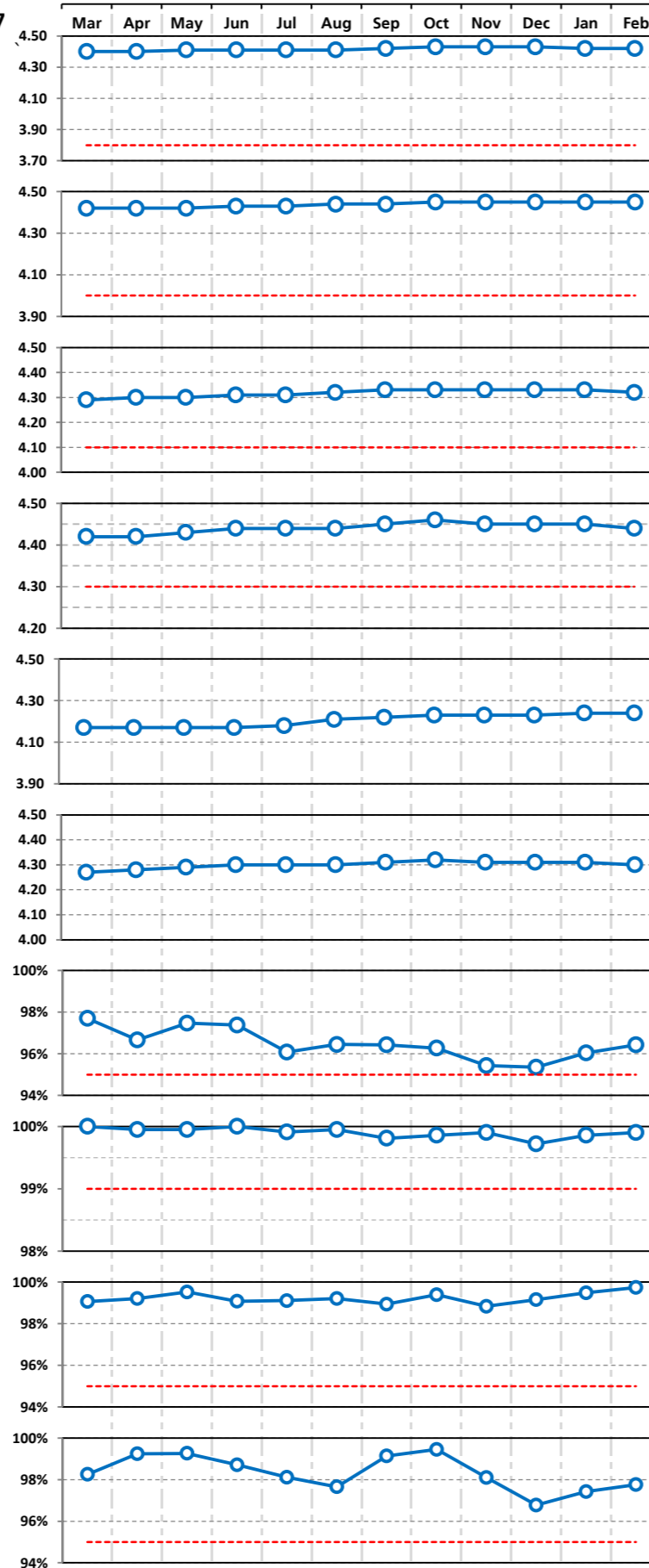
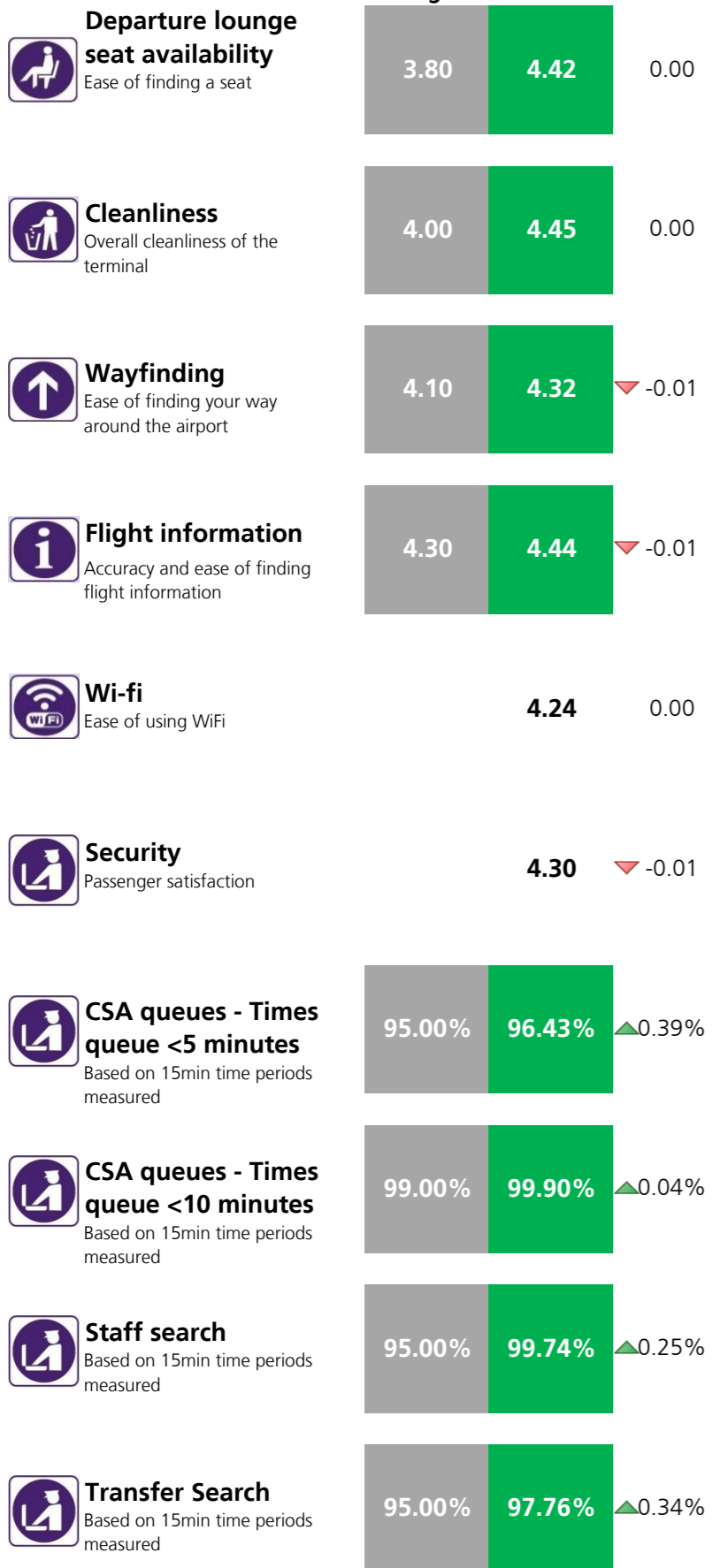
**Bonus:** All business units must exceed Lower Threshold.  
Lowest Score will be used to calculate bonus term each month for qualifying measures  
Financial year is from January 2017 - December 2017

### Credit Notes:

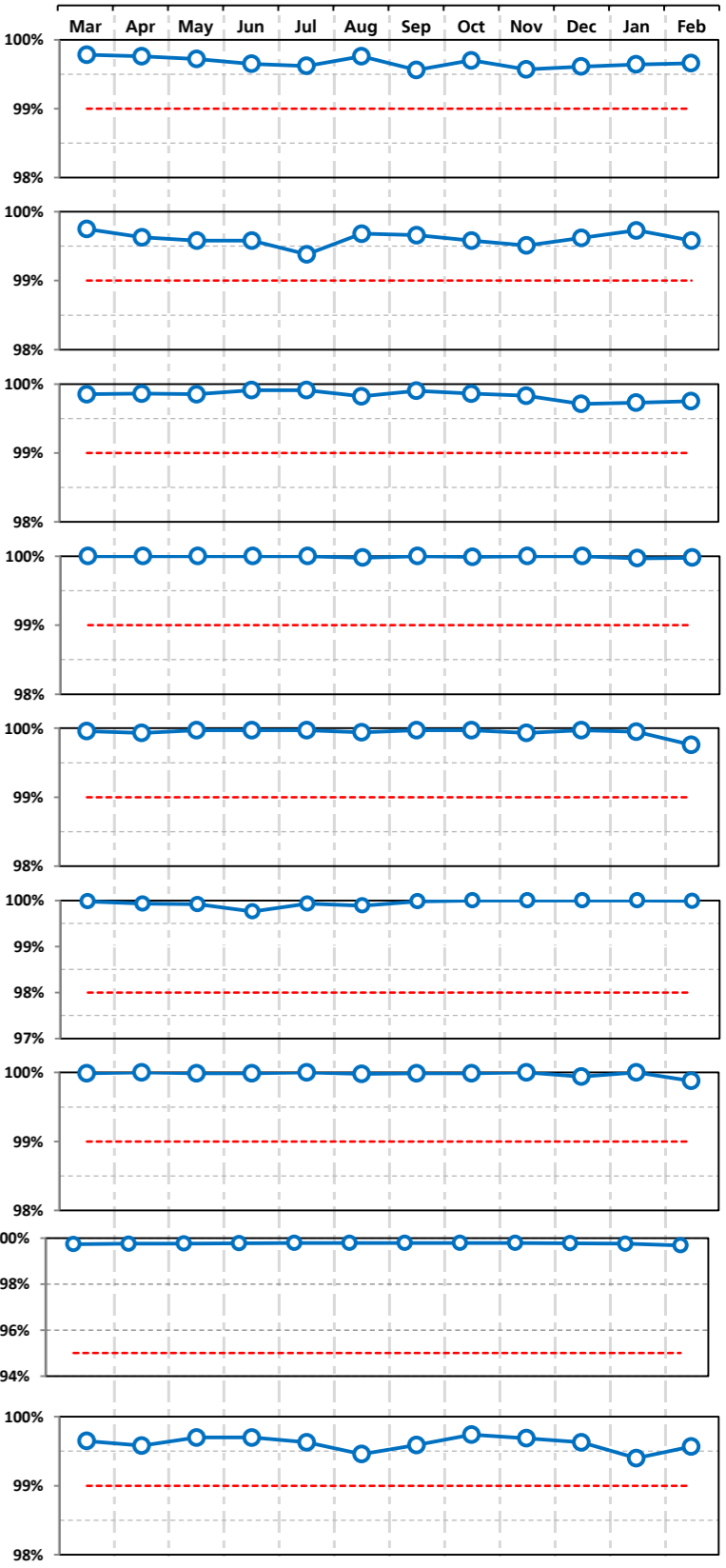
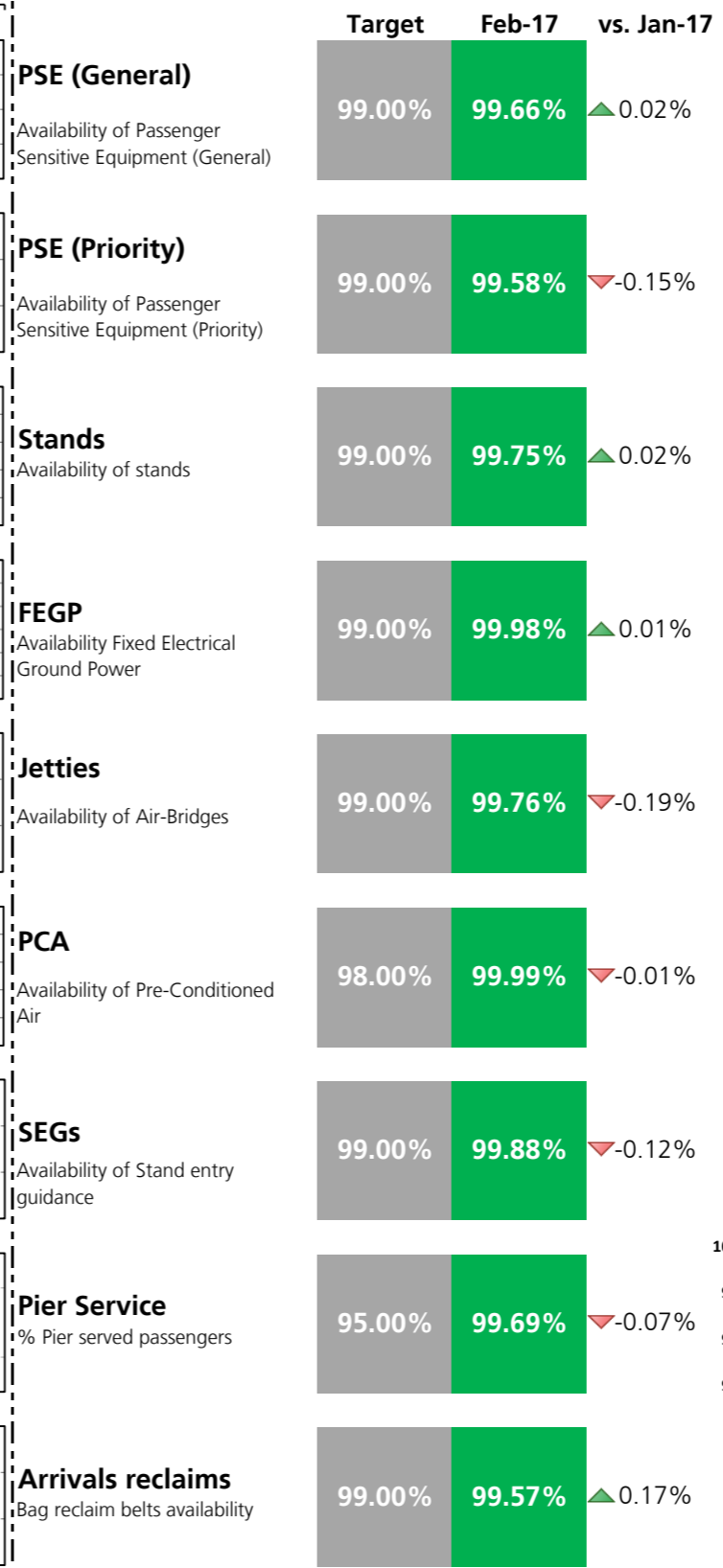
Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

# Terminal 2 Performance Report February 2017

## Passenger Experience and Service Level Performance



## Service Level Performance



**Notes:**  
Passenger experience rating threshold 0 to 5, with 5 the highest score.

# Terminal 2 Performance Report February 2017

## Financial Report - Bonus and Rebates

### Rebates:

	Feb - 2017		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
<b>Departure lounge seat availability</b>	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
<b>Wayfinding</b>	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
<b>CSA queues - Both</b>	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
<b>Transfer search</b>	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
<b>PSE (Priority)</b>	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
<b>FEGP</b>	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
<b>PCA</b>	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
<b>Pier Service</b>	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

### Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Feb - 2017		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
<b>Departure lounge seat availability</b>	<b>MAT</b>	<b>4.10</b>	<b>4.50</b>	<b>4.42</b>	£ -	£ -	0	
Cleanliness	MAT	4.20	4.50	4.45	£ -	£ -	0	
<b>Wayfinding</b>	<b>MAT</b>	<b>4.20</b>	<b>4.50</b>	<b>4.32</b>	£ 33,580	£ 67,160	2	
Flight information	MAT	4.40	4.70	4.44	£ -	£ -	0	
					£ 33,580	£ 67,160	2	

### Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

**Bonus:** All business units must exceed Lower Threshold.

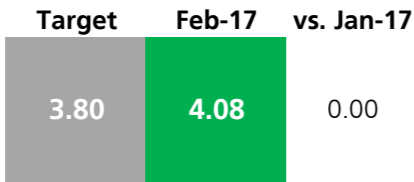
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAT

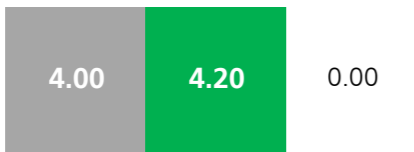
# Terminal 3 Performance Report February 2017

## Passenger Experience and Service Level Performance

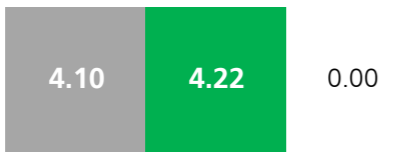
**Departure lounge seat availability**  
Ease of finding a seat



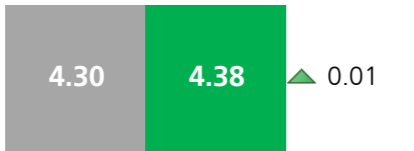
**Cleanliness**  
Overall cleanliness of the terminal



**Wayfinding**  
Ease of finding your way around the airport



**Flight information**  
Accuracy and ease of finding flight information



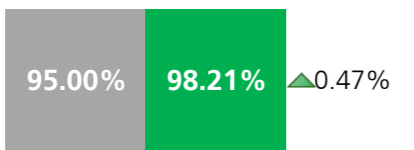
**Wi-fi**  
Ease of using WiFi



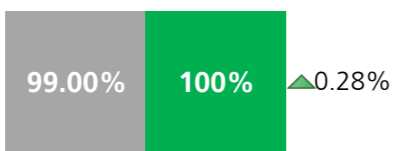
**Security**  
Passenger satisfaction



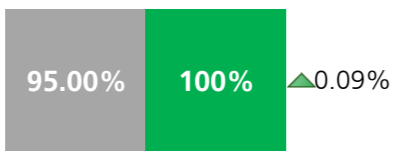
**CSA queues - Times queue <5 minutes**  
Based on 15min time periods measured



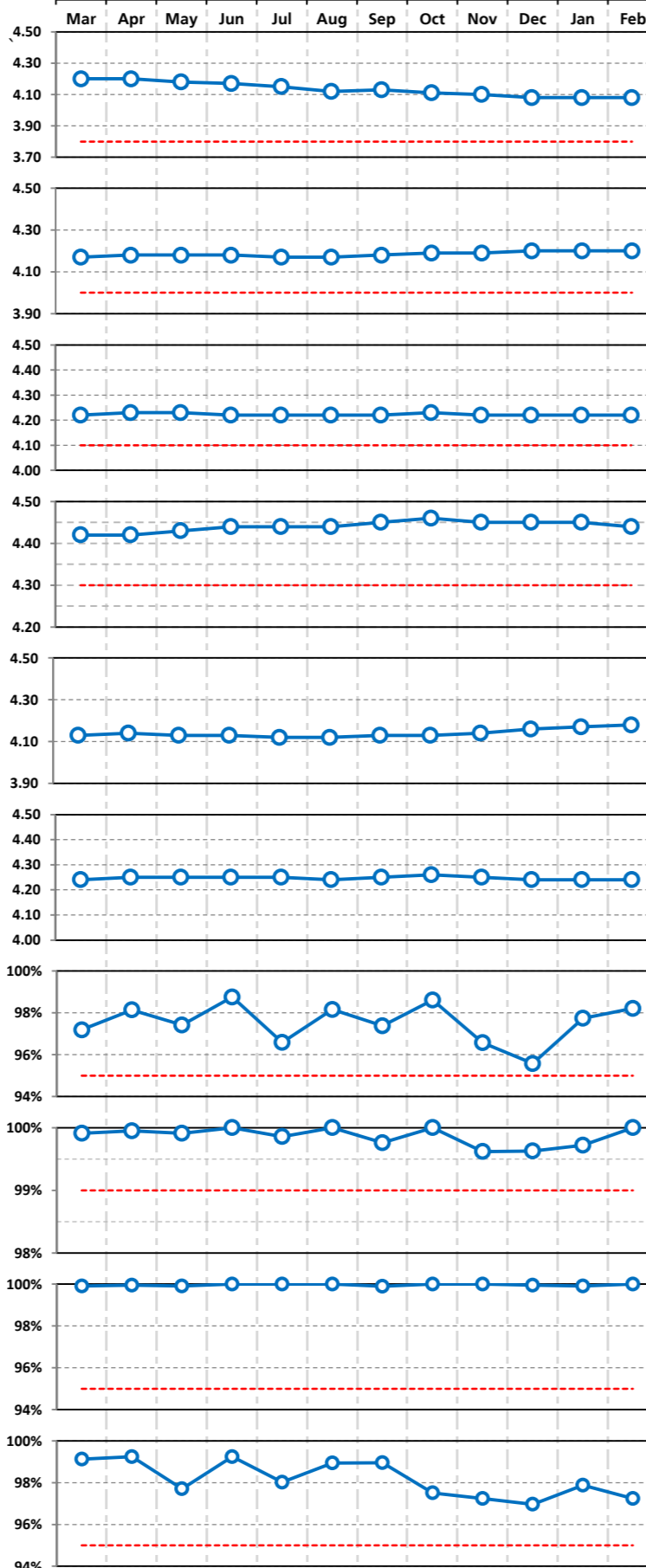
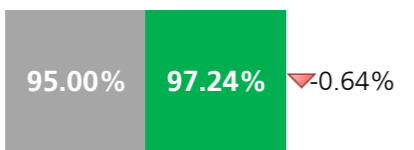
**CSA queues - Times queue <10 minutes**  
Based on 15min time periods measured



**Staff search**  
Based on 15min time periods measured

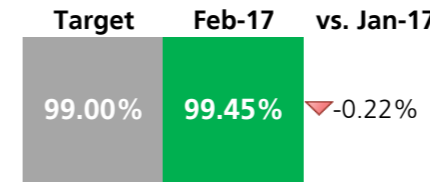


**Transfer Search**  
Based on 15min time periods measured

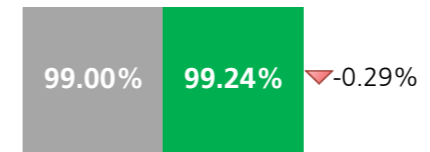


## Service Level Performance

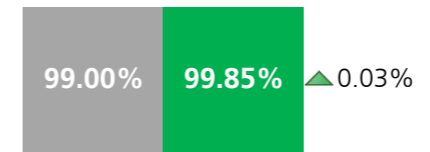
**PSE (General)**  
Availability of Passenger Sensitive Equipment (General)



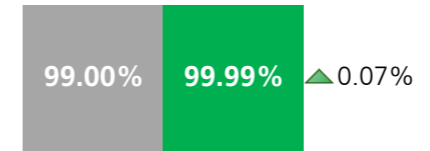
**PSE (Priority)**  
Availability of Passenger Sensitive Equipment (Priority)



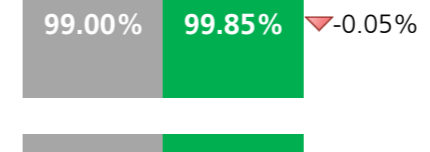
**Stands**  
Availability of stands



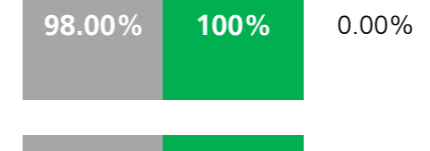
**FEGP**  
Availability Fixed Electrical Ground Power



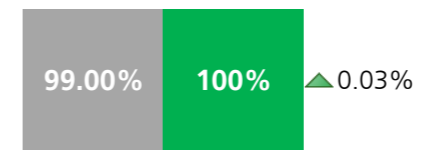
**Jetties**  
Availability of Air-Bridges



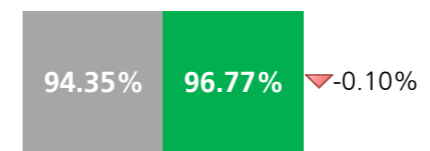
**PCA**  
Availability of Pre-Conditioned Air



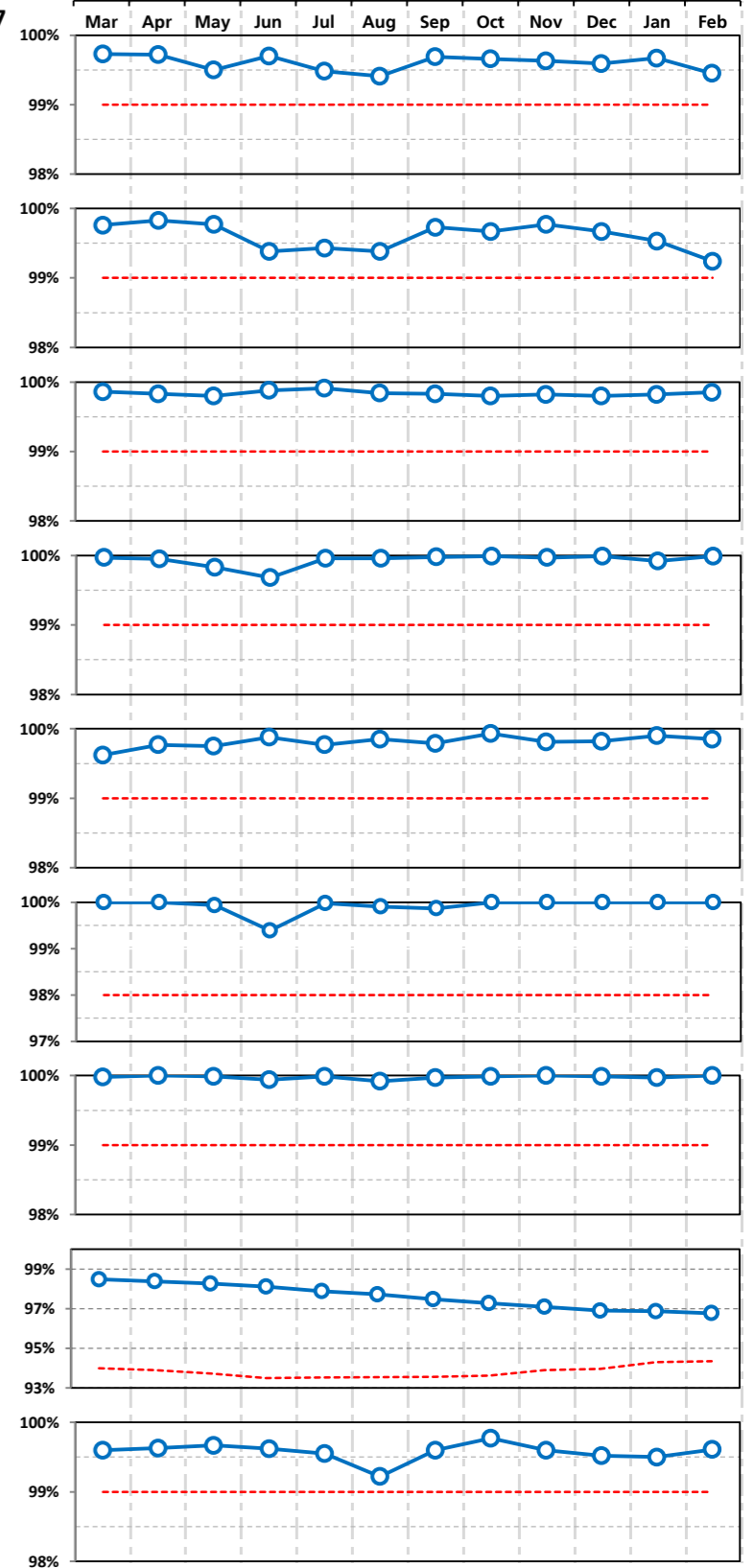
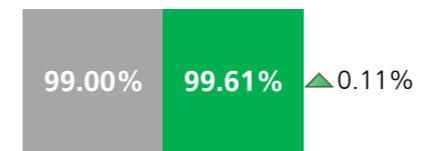
**SEGS**  
Availability of Stand entry guidance



**Pier Service**  
% Pier served passengers



**Arrivals reclaims**  
Bag reclaim belts availability



**Notes:**  
Passenger experience rating threshold 0 to 5, with 5 the highest score.

# Terminal 3 Performance Report February 2017

## Financial Report - Bonus and Rebates

### Rebates:

	Feb - 2017		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
<b>Departure lounge seat availability</b>	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
<b>Wayfinding</b>	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
<b>CSA queues - Both</b>	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
<b>Transfer search</b>	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
<b>PSE (Priority)</b>	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
<b>FEGP</b>	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
<b>PCA</b>	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
<b>Pier Service</b>	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

### Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Feb - 2017		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
<b>Departure lounge seat availability</b>	MAT	4.10	4.50	4.08	£ -	£ -	0	
Cleanliness	MAT	4.20	4.50	4.20	£ -	£ -	0	
<b>Wayfinding</b>	MAT	4.20	4.50	4.22	£ 33,580	£ 67,160	2	
Flight information	MAT	4.40	4.70	4.38	£ -	£ -	0	
					£ 33,580	£ 67,160	2	

### Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

**Bonus:** All business units must exceed Lower Threshold.

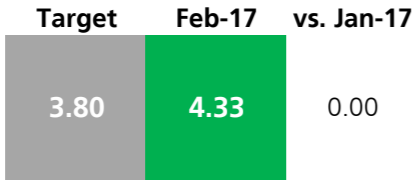
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAT

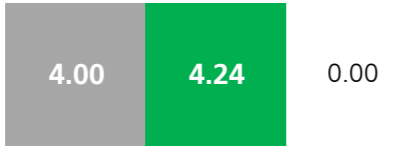
# Terminal 4 Performance Report February 2017

## Passenger Experience and Service Level Performance

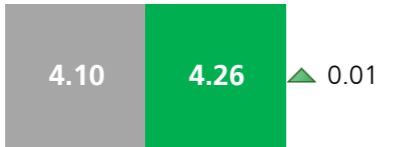
**Departure lounge seat availability**  
Ease of finding a seat



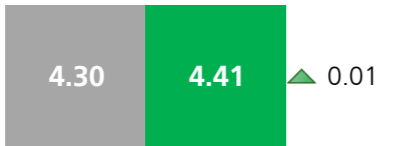
**Cleanliness**  
Overall cleanliness of the terminal



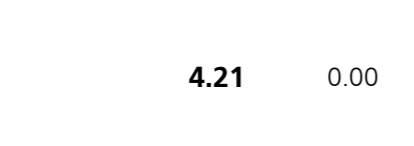
**Wayfinding**  
Ease of finding your way around the airport



**Flight information**  
Accuracy and ease of finding flight information



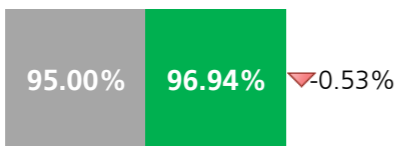
**Wi-fi**  
Ease of using WiFi



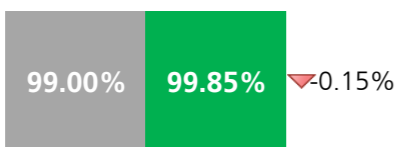
**Security**  
Passenger satisfaction



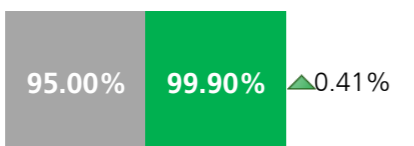
**CSA queues - Times queue <5 minutes**  
Based on 15min time periods measured



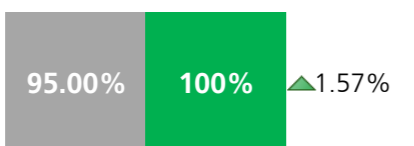
**CSA queues - Times queue <10 minutes**  
Based on 15min time periods measured



**Staff search**  
Based on 15min time periods measured

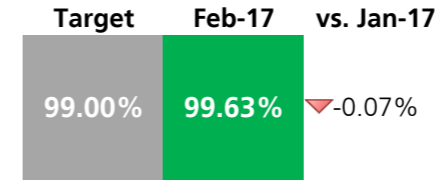


**Transfer Search**  
Based on 15min time periods measured

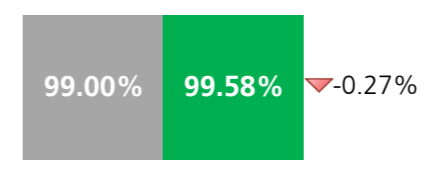


## Service Level Performance

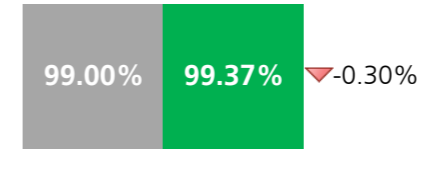
**PSE (General)**  
Availability of Passenger Sensitive Equipment (General)



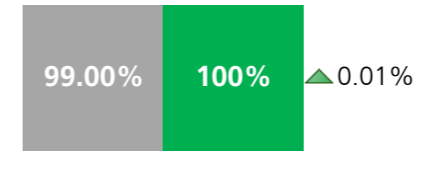
**PSE (Priority)**  
Availability of Passenger Sensitive Equipment (Priority)



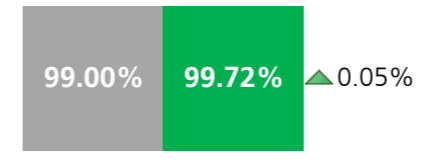
**Stands**  
Availability of stands



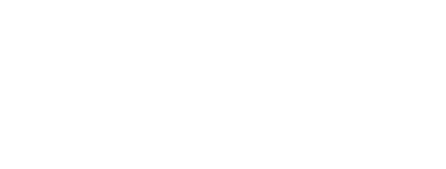
**FEGP**  
Availability Fixed Electrical Ground Power



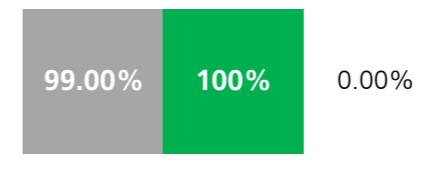
**Jetties**  
Availability of Air-Bridges



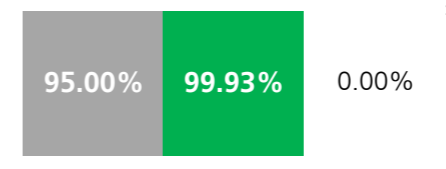
**PCA**  
Availability of Pre-Conditioned Air



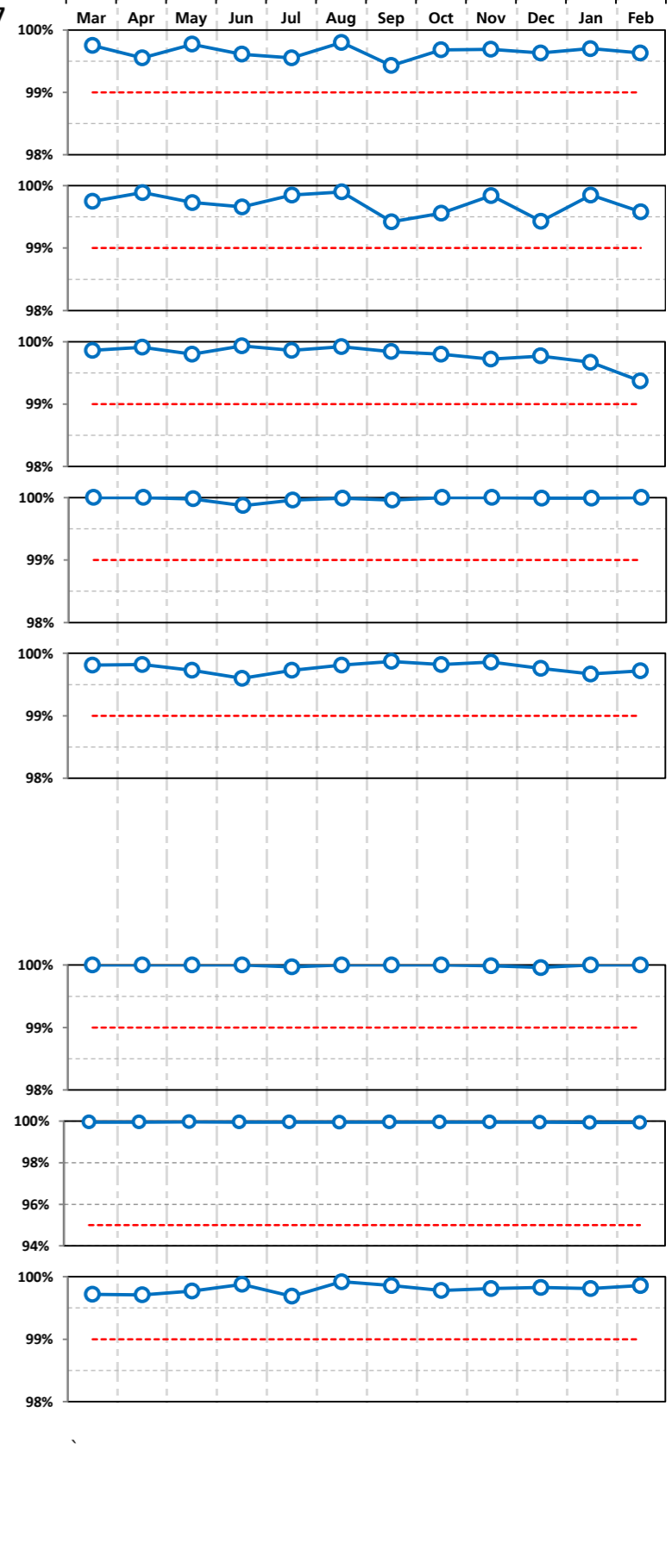
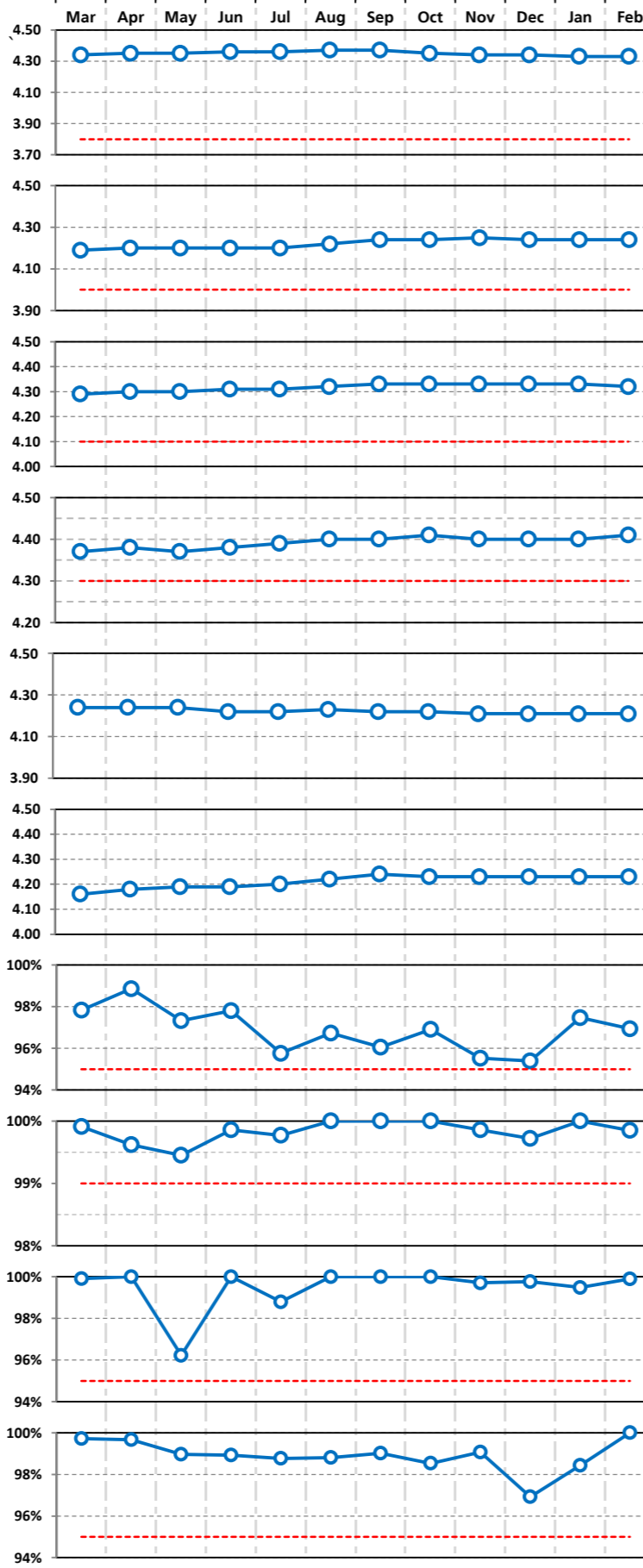
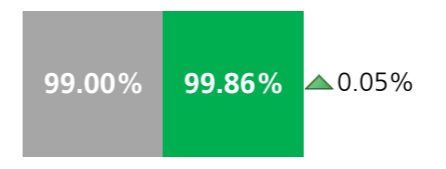
**SEGS**  
Availability of Stand entry guidance



**Pier Service**  
% Pier served passengers



**Arrivals reclaims**  
Bag reclaim belts availability



**Notes:**  
Passenger experience rating threshold 0 to 5, with 5 the highest score.

## Rebates:

	Feb - 2017		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
<b>Departure lounge seat availability</b>	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
<b>Wayfinding</b>	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
<b>CSA queues - Both</b>	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
<b>Transfer search</b>	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
<b>PSE (Priority)</b>	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
<b>FEGP</b>	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
<b>PCA</b>				
SEGs	✓	£ -	£ -	0
<b>Pier Service</b>	✓	£ -	£ -	0
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

## Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Feb - 2017		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonuses	
<b>Departure lounge seat availability</b>	MAT	4.10	4.50	4.33	£ -	£ -	0	
Cleanliness	MAT	4.20	4.50	4.24	£ -	£ -	0	
<b>Wayfinding</b>	MAT	4.20	4.50	4.26	£ 33,580	£ 67,160	2	
Flight information	MAT	4.40	4.70	4.41	£ -	£ -	0	
					£ 33,580	£ 67,160	2	

## Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

**Bonus:** All business units must exceed Lower Threshold.

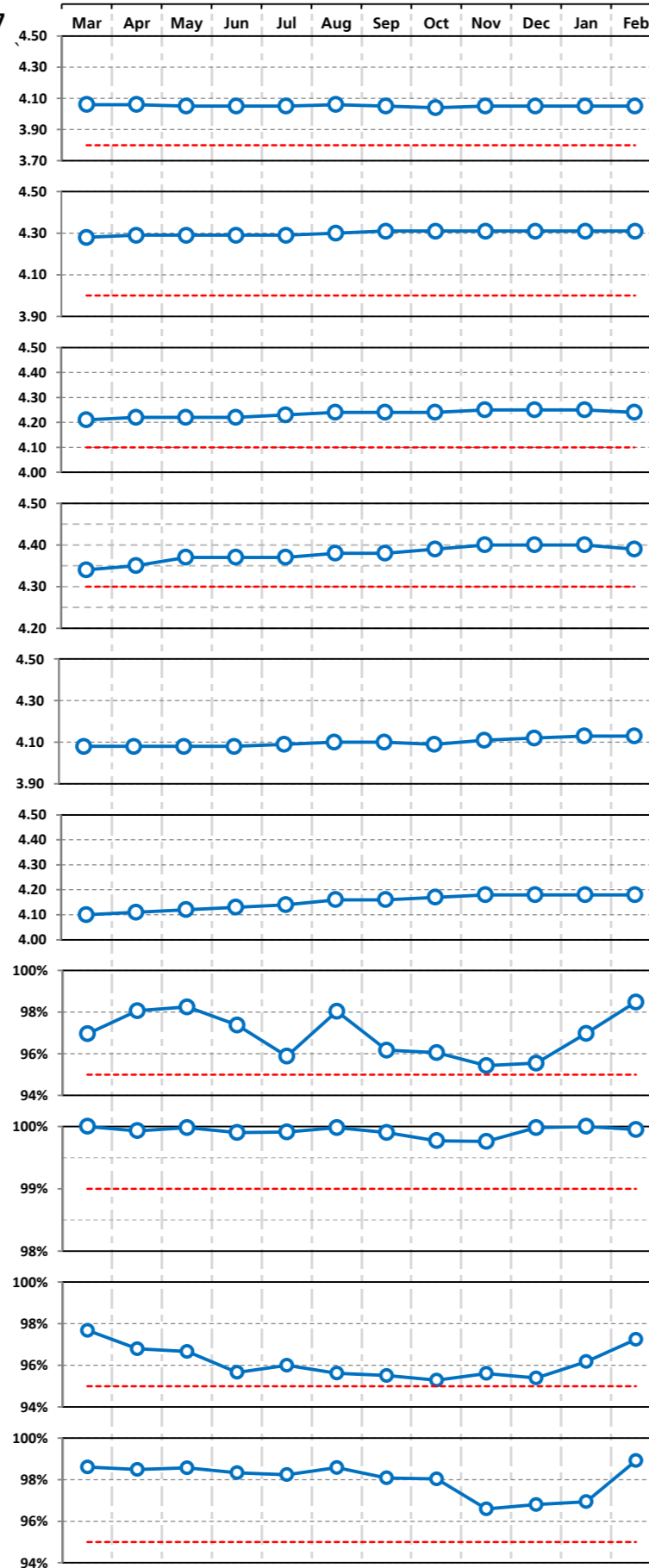
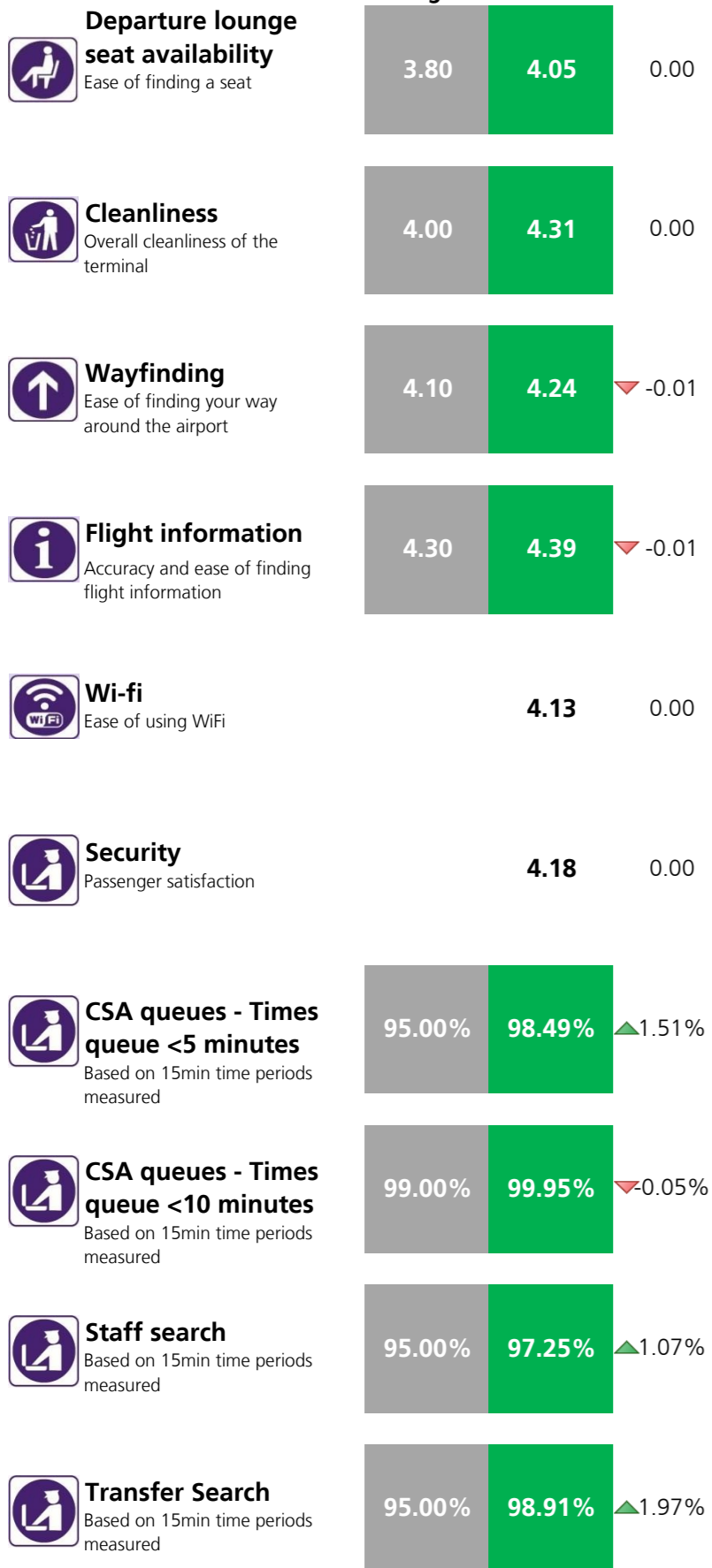
Lowest Score will be used to calculate bonus term each month for qualifying measures

All bonus measures are based on MAT

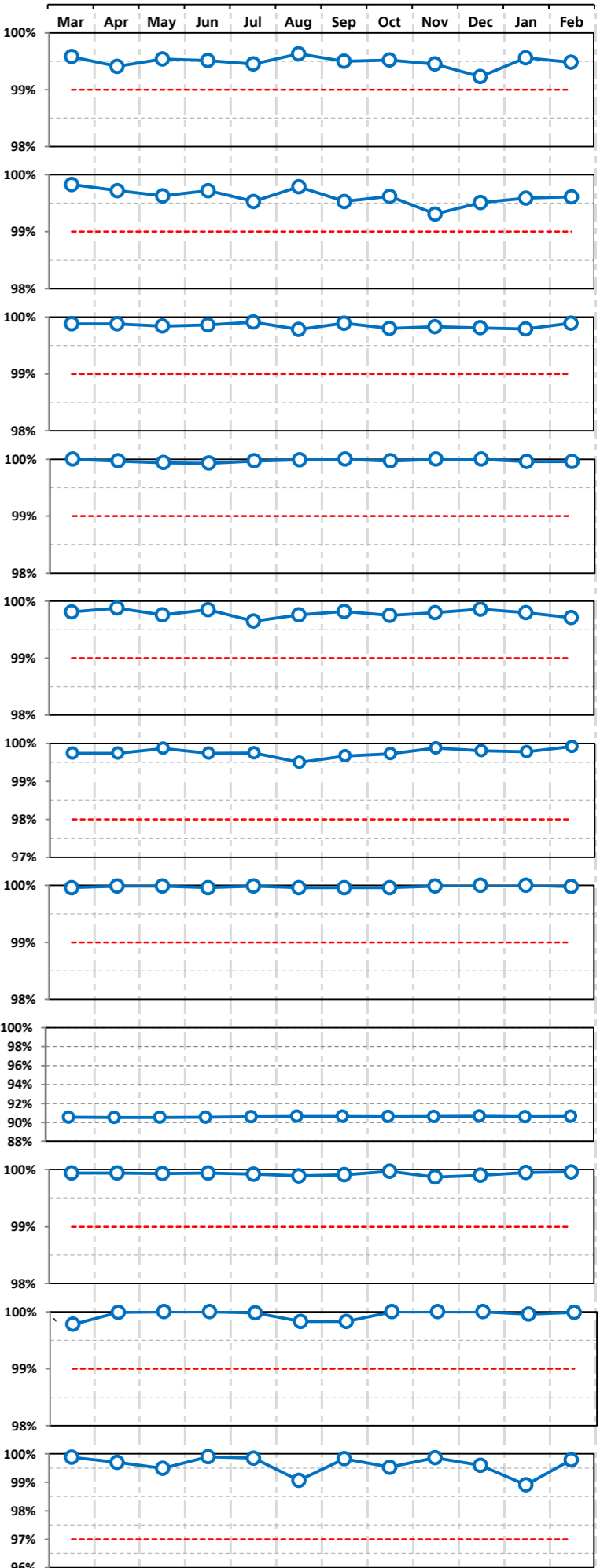
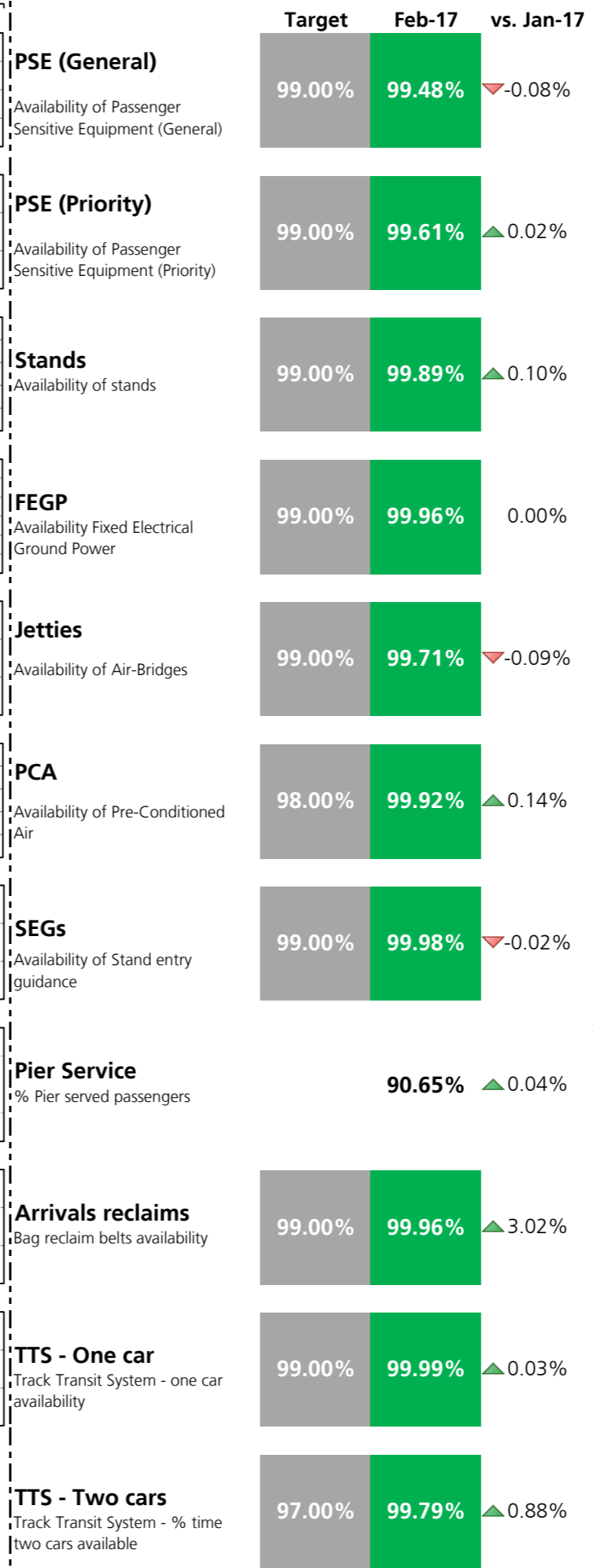


# Terminal 5 Performance Report February 2017

## Passenger Experience and Service Level Performance



## Service Level Performance



**Notes:**  
Passenger experience rating threshold 0 to 5, with 5 the highest score.

### Rebates:

	Feb - 2017		Year-to-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
<b>Departure lounge seat availability</b>	✓	£ -	£ -	0
Cleanliness	✓	£ -	£ -	0
<b>Wayfinding</b>	✓	£ -	£ -	0
Flight information	✓	£ -	£ -	0
<b>CSA queues - Both</b>	✓	£ -	£ -	0
Staff search	✓	£ -	£ -	0
<b>Transfer search</b>	✓	£ -	£ -	0
PSE (General)	✓	£ -	£ -	0
<b>PSE (Priority)</b>	✓	£ -	£ -	0
Stands	✓	£ -	£ -	0
<b>FEGP</b>	✓	£ -	£ -	0
Jetties	✓	£ -	£ -	0
<b>PCA</b>	✓	£ -	£ -	0
SEGs	✓	£ -	£ -	0
<b>Pier Service</b>				
Arrivals reclaims	✓	£ -	£ -	0
		£ -	£ -	0

### Bonuses:

	Measure	Lower Threshold	Upper Threshold	Actual	Feb - 2017		Year-to-Date	
					Estimated Bonus (All Terminals)	Estimated Bonus (All Terminals)	Number of Bonus	
<b>Departure lounge seat availability</b>	MAT	4.10	4.50	4.05	£ -	£ -	0	
Cleanliness	MAT	4.20	4.50	4.31	£ -	£ -	0	
<b>Wayfinding</b>	MAT	4.20	4.50	4.24	£ 33,580	£ 67,160	2	
Flight information	MAT	4.40	4.70	4.39	£ -	£ -	0	
					£ 33,580	£ 67,160	2	

### Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

**Bonus:** All business units must exceed Lower Threshold.

Lowest Score will be used to calculate bonus term each month for qualifying measures

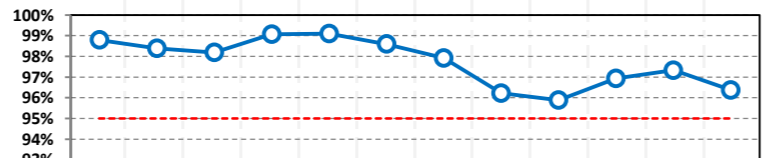
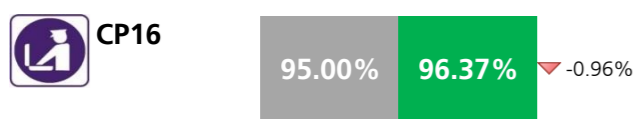
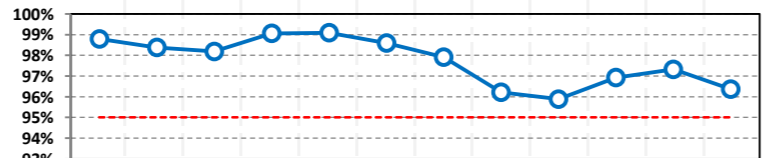
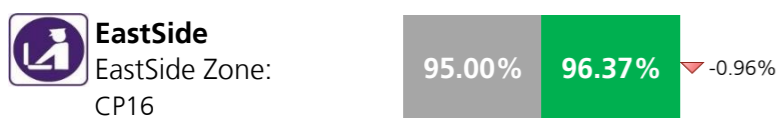
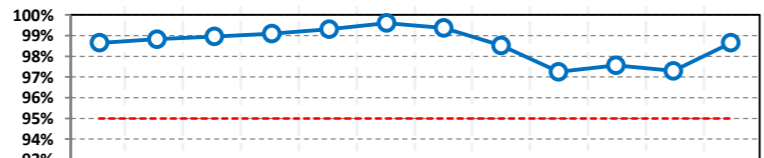
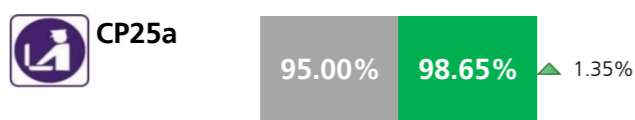
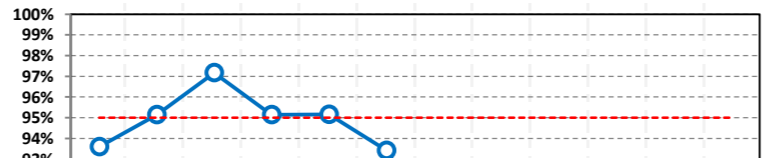
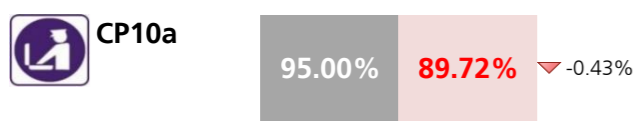
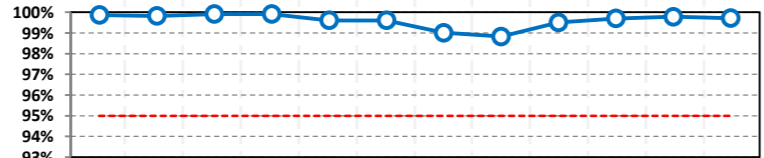
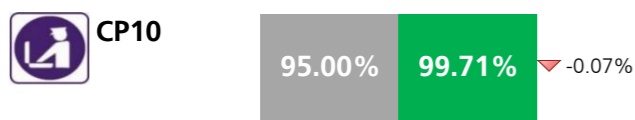
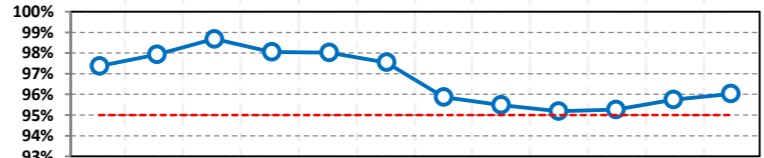
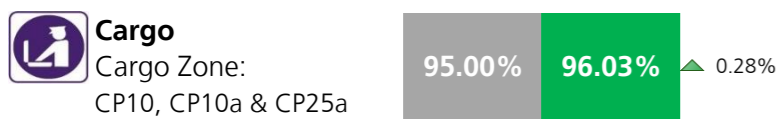
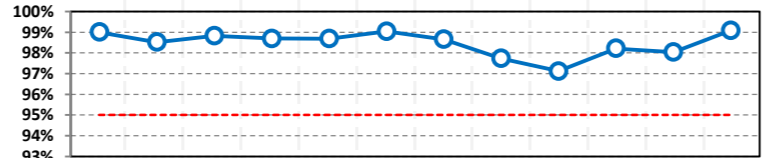
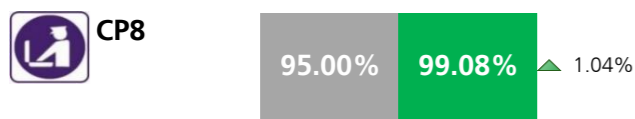
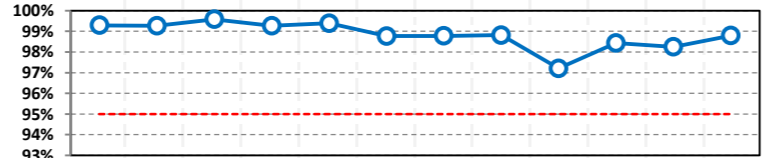
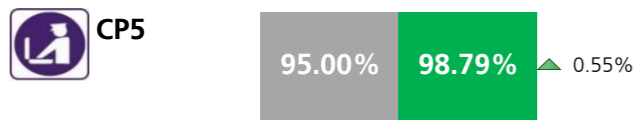
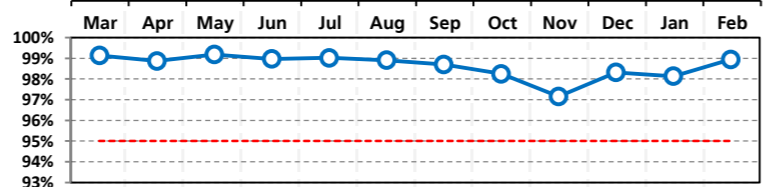
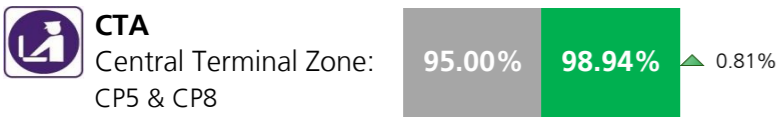
All bonus measures are based on MAT

# Campus Performance Report February 2017

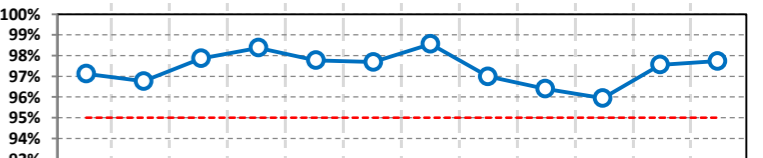
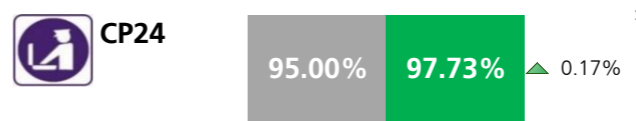
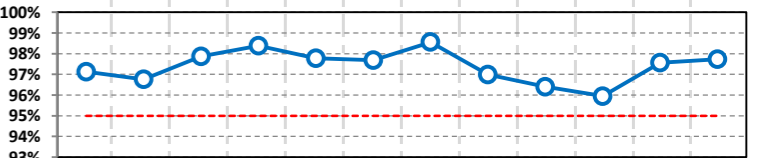
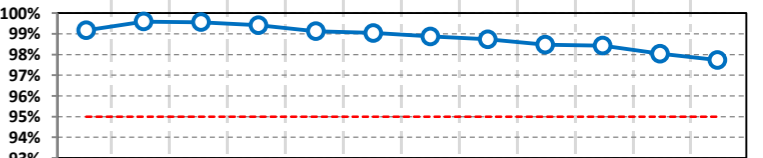
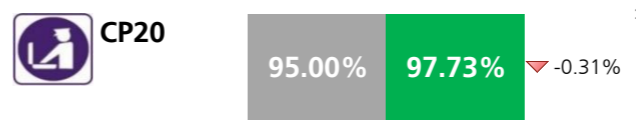
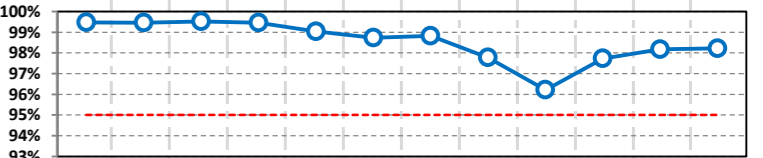
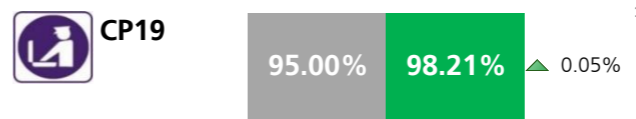
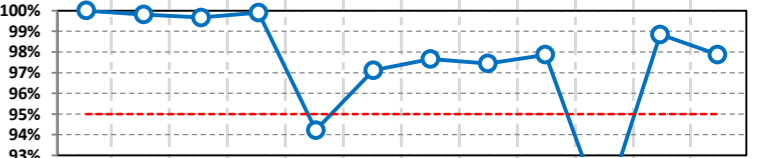
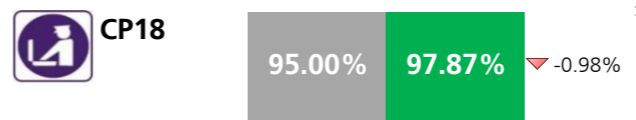
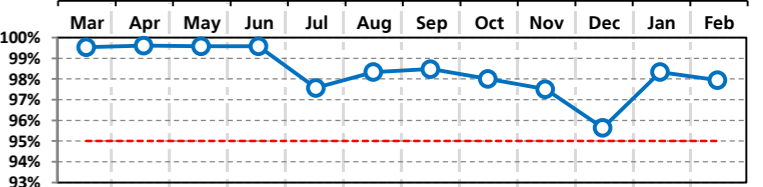
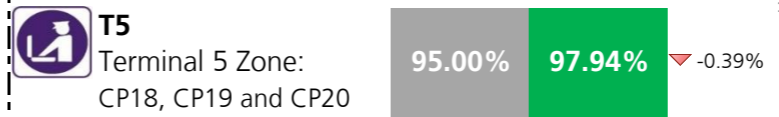
## Financial Report - Bonus and Rebates

### Service Level Performance

#### Control Post Security Search



### Service Level Performance



### Financial Report

Rebates:	Feb - 2017		Year-To-Date	
	Target Achieved	Estimated Rebate	Estimated Rebate	Number of failures
T2	✓	£ -	£ -	0
T3	✓	£ -	£ -	0
T4	✓	£ -	£ -	0
T5	✓	£ -	£ -	0
		£ -	£ -	0

#### Credit Notes:

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for passenger services in that month.

Financial year is from January 2017 - December 2017

# Heathrow

*Making every journey better*