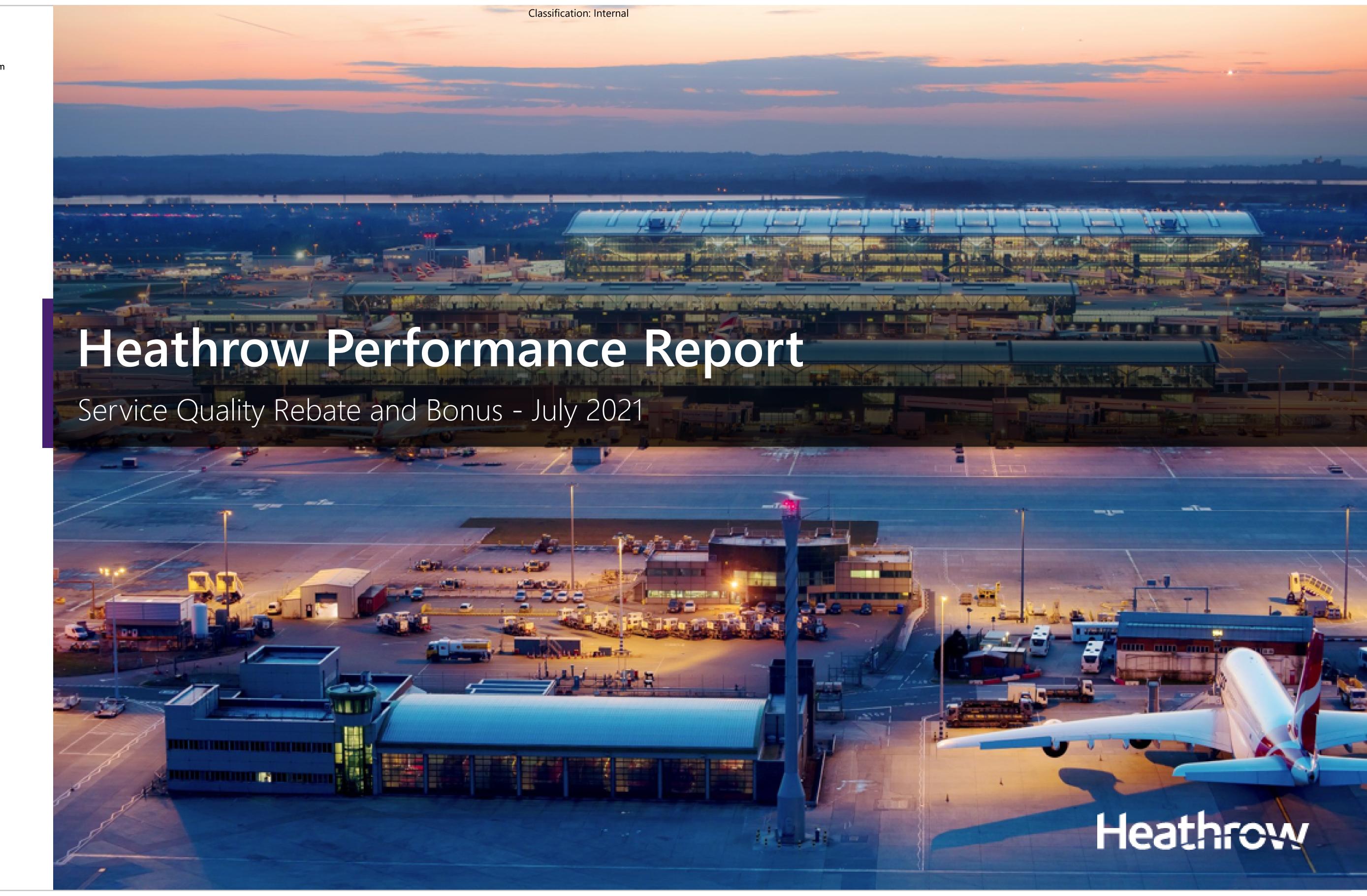
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Date Range

01/08/2020

31/07/2021

# Heathrow Performance Report July 2021

#### Passenger Experience and Service Level Performance

|                     |  | T2     | Т3     | T4       | T5     |
|---------------------|--|--------|--------|----------|--------|
|                     | ure lounge seat availability*<br>finding a seat                  | 4.49   | 4.62   | 00.00%   | 4.34   |
| Cleanlir<br>Overall | ness*<br>cleanliness of the terminal                             | 4.46   | 4.56   | 00.00%   | 4.40   |
| Wayfind<br>Ease of  | ding*<br>finding your way around the airport                     | 4.46   | 4.46   | 00.00%   | 4.39   |
|                     | nformation*<br>by and ease of finding flight information         | 4.61   | 4.54   | 00.00%   | 4.50   |
| Wi-Fi*<br>Ease of   | using WiFi   | 4.23   | 4.28   | Non-Ops  | 4.15   |
| Security<br>Passeng | /*<br>ger satisfaction   | 4.41   | 4.53   | 00.00%   | 4.35   |
| -                   | eues - Times queue <5 minutes<br>on 15min time periods measured  | 96.12% | 99.30% | 100%     | 95.36% |
|                     | eues - Times queue <10 minutes<br>on 15min time periods measured | 99.76% | 100%   | 100%     | 98.68% |
| Staff Se<br>Based o | arch **<br>on 15min time periods measured                        | 99.43% | 100%   | 99.90%   | 99.90% |
|                     | r Search<br>on 15min time periods measured                       | 99.72% | 100%   | Non-Ops  | 97.97% |
|                     |  | CTA    | Cargo  | Eastside | T5     |
|                     | on 15min time periods measured                                   | 99.08% | 99.25% | 100%     | 99.52% |

Classification: Internal

#### **Service Level Performance**

|   | T2     | T3     | T4                | T5     |
|---|--------|--------|-------------------|--------|
| PSE (General)<br>Availability of Passenger Sensitive Equipment<br>(General) | 99.79% | 99.72% | 99.95%            | 99.67% |
| PSE (Priority) Availability of Passenger Sensitive Equipment (Priority)     | 99.69% | 99.83% | 99.95%            | 99.32% |
| Stands<br>Availability of stands  | 99.70% | 99.72% | 99.40%            | 99.88% |
| FEGP<br>Availability Fixed Electrical Ground Power                          | 100%   | 100%   | 100%              | 99.99% |
| Jetties<br>Availability of Air-Bridges                                      | 99.94% | 100%   | 100%              | 99.55% |
| PCA<br>Availability of Pre-Conditioned Air                                  | 100%   | 100%   | 00 00%<br>Non-Ops | 100%   |
| SEGs<br>Availability of Stand Entry Guidance                                | 99.99% | 99.94% | 99.99%            | 99.86% |
| Pier Service<br>% Pier served passengers                                    | 99.93% | 100%   | 00.00%            |        |
| Arrivals Reclaims<br>Bag reclaim belts availability                         | 99.72% | 100%   | 100%              | 99.95% |
| Aerodrome congestion Based on 15min time periods measured                   |        |        |                   |        |
| TTS - One car<br>Track Transit System - one car availability                |        |        |                   | 99.41% |
| TTS - Two cars<br>Track Transit System - % time two cars available          |        |        |                   | 99.23% |

|                                    | T2 | Т | 3 | <b>T4</b>    | <b>T5</b> | Campus | <b>Estimated Rebate</b> | YTD Estimated Rebate | YTD Number of Failures |
|------------------------------------|----|---|---|--------------|-----------|--------|-------------------------|----------------------|------------------------|
| Departure lounge seat availability |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Cleanliness                        |    | 0 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Wayfinding                         |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Flight information                 |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| CSA Queues - Both                  |    | 6 |   |              |           |        | £370,287.00             | £370,287.00          | 1                      |
| Staff search                       |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Transfer search                    |    | 6 |   | $\bigotimes$ |           |        | £0.00                   | £0.00                | 0                      |
| PSE (General)                      |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| PSE (Priority)                     |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Stands                             |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| FEGP                               |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Jetties                            |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| PCA                                |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| SEGs                               |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Pier service                       |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Arrivals Reclaims                  |    | 6 |   |              |           |        | £0.00                   | £0.00                | 0                      |
| Control Posts Search               |    |   |   |              | _         |        | £0.00                   | £0.00                | 0                      |
| TTS - % Both                       |    |   |   |              |           |        | £0.00                   | £0.00                | 0                      |
|                                    |    |   |   |              |           |        | £370,287.00             | £370,287.00          | 1                      |

**Rebates:** 

| Lower Threshold | <b>Upper Threshold</b> | <b>T2</b> | Т3   | T4   | Т5   | <b>Estimated Bonus</b> | YTD Estimated Bonus | YTD Number of Bonus |
|-----------------|------------------------|-----------|------|------|------|------------------------|---------------------|---------------------|
| 4.10            | 4.50                   | 4.49      | 4.62 | Non- | 4.34 | £97,255.25             | £623,041.48         | 7                   |
| 4.20            | 4.50                   | 4.46      | 4.56 | Ops  | 4.40 | £105,359.86            | £692,943.69         | 7                   |
| 4.20            | 4.50                   | 4.46      | 4.46 |      | 4.39 | £68,889.14             | £429,544.04         | 7                   |
| 4.40            | 4.50                   | 4.61      | 4.54 | -    | 4.50 | £52,679.93             | £307,974.97         | 7                   |
| Credit Notes:   |                        |           |      |      |      | £324,184.18            | £2,053,504.18       | 28                  |

Will be raised and allocated to the relevant parties that used the terminal in the relevant month pro-rata with the airport charges incurred for

passenger services in that month. N.B:

Bonus: HAL is still involved in ongoing discussions with the airline community in regards to a

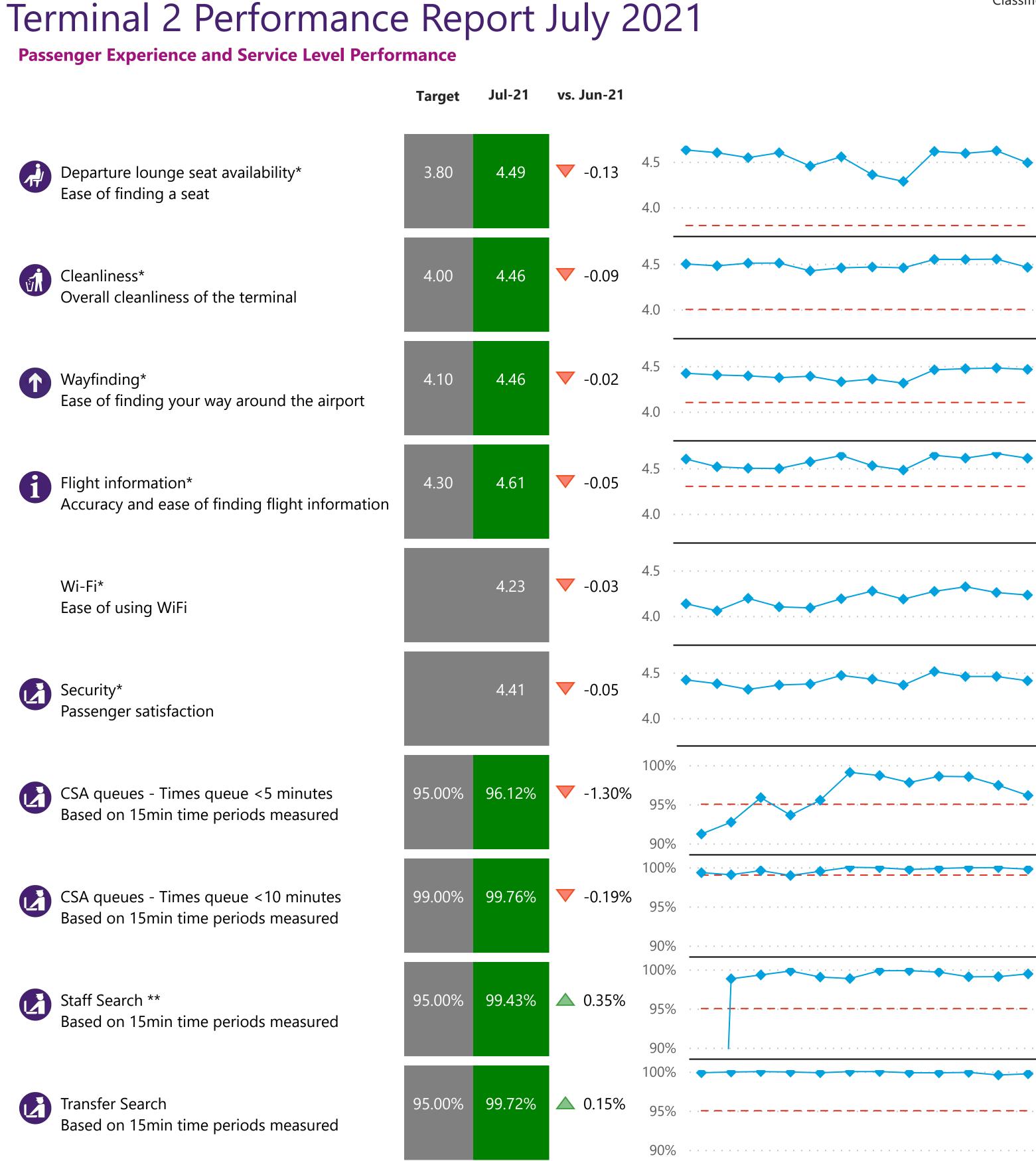
All business units must exceed Lower Threshold possible alleviation for the rebate triggered by T5 Security performance in July

Financial year is from January-December **Notes:** 

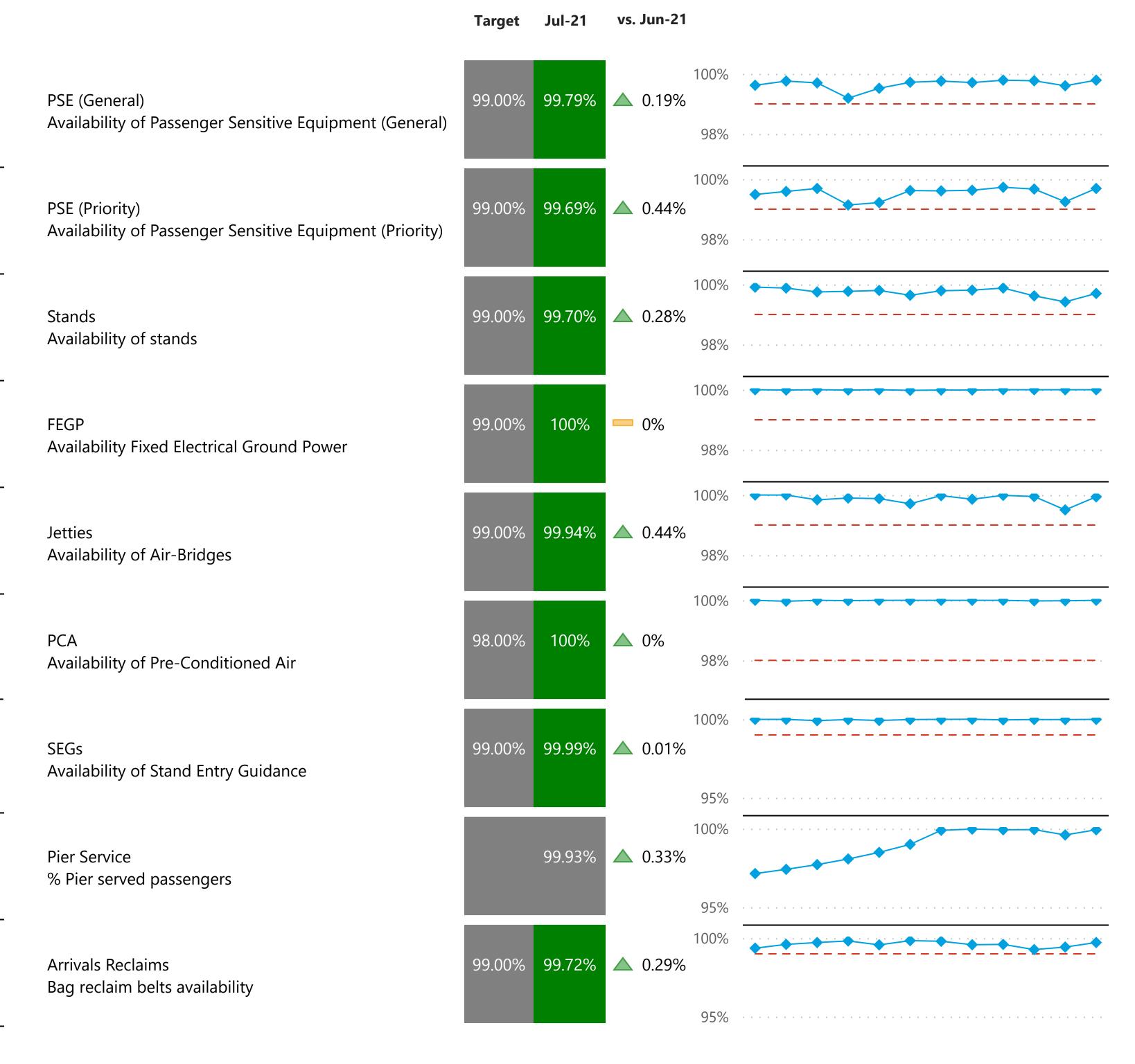
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<sup>\*</sup> SQRB calculation is based on a 12x month moving average for these metrics for T2 and T5, and 1x month for T3





#### **Service Level Performance**



#### **Notes:**

\* SQRB calculation is based on a 12x month moving average for these metrics for T2 and T5

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Year-to-Date

Jul-21

**Year-to-Date** 

# Terminal 2 Performance Report July 2021

## Heathrow

# Financial Report - Bonus and Rebates

Rebates:

|                                    | Target<br>Achieved | <b>Estimated Rebate</b> | <b>Estimated Rebate</b> | Number of Failures |
|------------------------------------|--------------------|-------------------------|-------------------------|--------------------|
| Departure lounge seat availability |                    | £0.00                   | £0.00                   | 0                  |
| Cleanliness                        |                    | £0.00                   | £0.00                   | 0                  |
| Wayfinding                         |                    | £0.00                   | £0.00                   | 0                  |
| Flight information                 |                    | £0.00                   | £0.00                   | 0                  |
| CSA Queues - Both                  |                    | £0.00                   | £0.00                   | 0                  |
| Staff search                       |                    | £0.00                   | £0.00                   | 0                  |
| Transfer search                    |                    | £0.00                   | £0.00                   | 0                  |
| PSE (General)                      |                    | £0.00                   | £0.00                   | 0                  |
| PSE (Priority)                     |                    | £0.00                   | £0.00                   | 0                  |
| Stands                             |                    | £0.00                   | £0.00                   | 0                  |
| FEGP                               |                    | £0.00                   | £0.00                   | 0                  |
| Jetties                            |                    | £0.00                   | £0.00                   | 0                  |
| PCA                                |                    | £0.00                   | £0.00                   | 0                  |
| SEGs                               |                    | £0.00                   | £0.00                   | 0                  |
| Pier service                       |                    | £0.00                   | £0.00                   | 0                  |
| Arrivals Reclaims                  |                    | £0.00                   | £0.00                   | 0                  |

**Bonuses:** 

|                                    | Measure | Lower<br>Threshold | Upper<br>Threshold | Actual | Estimated Bonus (All Terminals) | Estimated Bonus (All Terminals) | Number<br>of Bonus |
|------------------------------------|---------|--------------------|--------------------|--------|---------------------------------|---------------------------------|--------------------|
| Departure lounge seat availability | MAA     | 4.10               | 4.50               | 4.49   | £97,255.25                      | £623,041.48                     | 7                  |
| Cleanliness                        | MAA     | 4.20               | 4.50               | 4.46   | £105,359.86                     | £692,943.69                     | 7                  |
| Wayfinding                         | MAA     | 4.20               | 4.50               | 4.46   | £68,889.14                      | £429,544.04                     | 7                  |
| Flight information                 | MAA     | 4.40               | 4.50               | 4.61   | £52,679.93                      | £307,974.97                     | 7                  |
|                                    |         |                    |                    |        | £324,184.18                     | £2,053,504.18                   | 28                 |

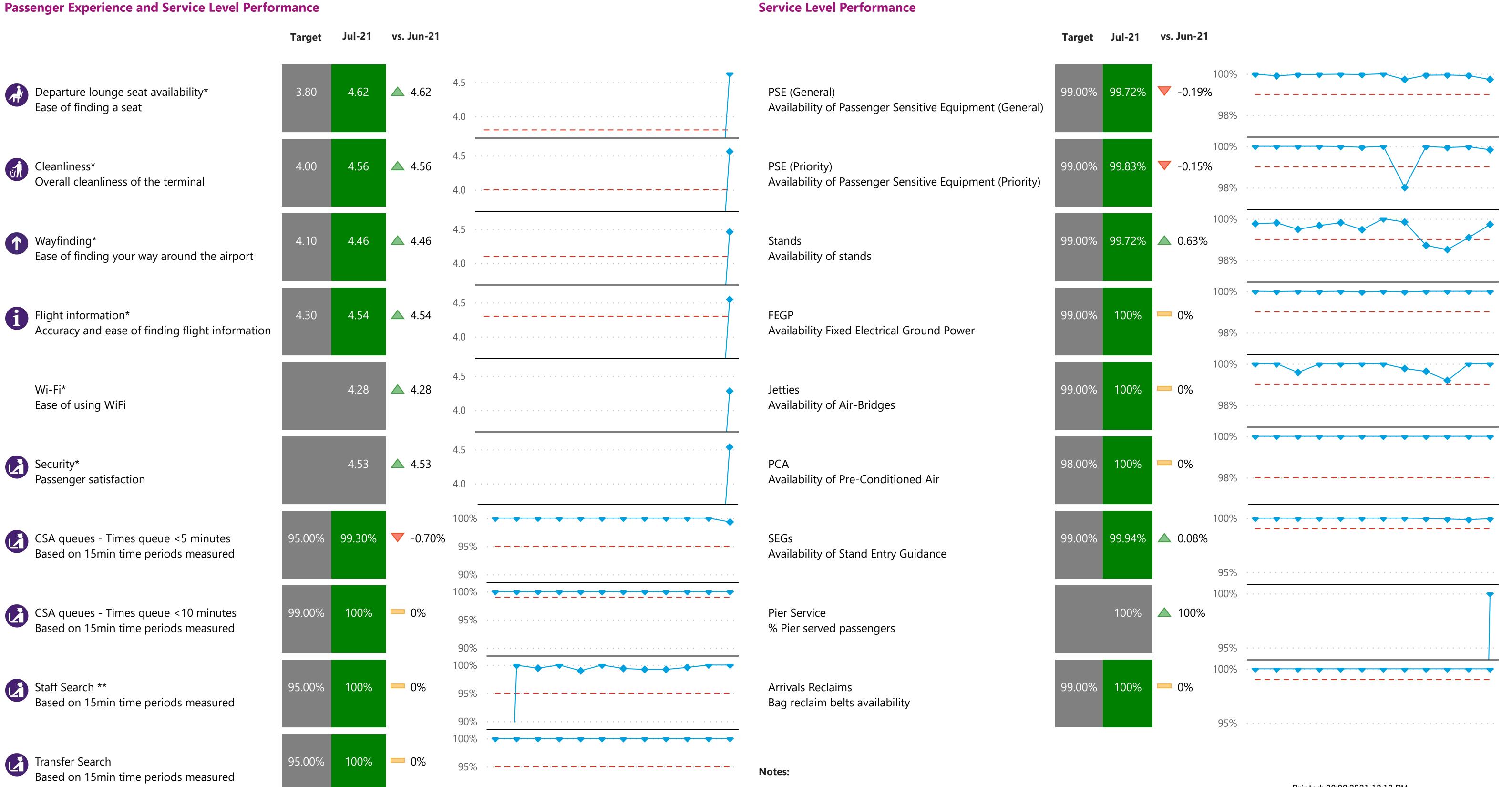
#### **Credit Notes:**

# Terminal 3 Performance Report July 2021

Classification: Internal







# Terminal 3 Performance Report July 2021

## Heathrow

# Financial Report - Bonus and Rebates

Rebates: Jul-21 Year-to-Date

|                                    | Target<br>Achieved | <b>Estimated Rebate</b> | <b>Estimated Rebate</b> | Number of Failures |
|------------------------------------|--------------------|-------------------------|-------------------------|--------------------|
| Departure lounge seat availability |                    | £0.00                   | £0.00                   | 0                  |
| Cleanliness                        |                    | £0.00                   | £0.00                   | 0                  |
| Wayfinding                         |                    | £0.00                   | £0.00                   | 0                  |
| Flight information                 |                    | £0.00                   | £0.00                   | 0                  |
| CSA Queues - Both                  |                    | £0.00                   | £0.00                   | 0                  |
| Staff search                       |                    | £0.00                   | £0.00                   | 0                  |
| Transfer search                    |                    | £0.00                   | £0.00                   | 0                  |
| PSE (General)                      |                    | £0.00                   | £0.00                   | 0                  |
| PSE (Priority)                     |                    | £0.00                   | £0.00                   | 0                  |
| Stands                             |                    | £0.00                   | £0.00                   | 0                  |
| FEGP                               |                    | £0.00                   | £0.00                   | 0                  |
| Jetties                            |                    | £0.00                   | £0.00                   | 0                  |
| PCA                                |                    | £0.00                   | £0.00                   | 0                  |
| SEGs                               |                    | £0.00                   | £0.00                   | 0                  |
| Pier service                       |                    | £0.00                   | £0.00                   | 0                  |
| Arrivals Reclaims                  |                    | £0.00                   | £0.00                   | 0                  |

**Bonuses:** 

Measure Lower Upper Actual Estimated Bonus Estimated Bonus Number Threshold Threshold (All Terminals) (All Terminals) of Bonus 4.50 4.62 £97,255.25 £623,041.48 Departure lounge seat availability 4.10 MAA Cleanliness 4.20 4.50 £105,359.86 MAA 4.56 £692,943.69 Wayfinding 4.20 £68,889.14 £429,544.04 MAA 4.50 4.46 4.40 4.50 Flight information MAA 4.54 £52,679.93 £307,974.97 28 £324,184.18 £2,053,504.18

Jul-21

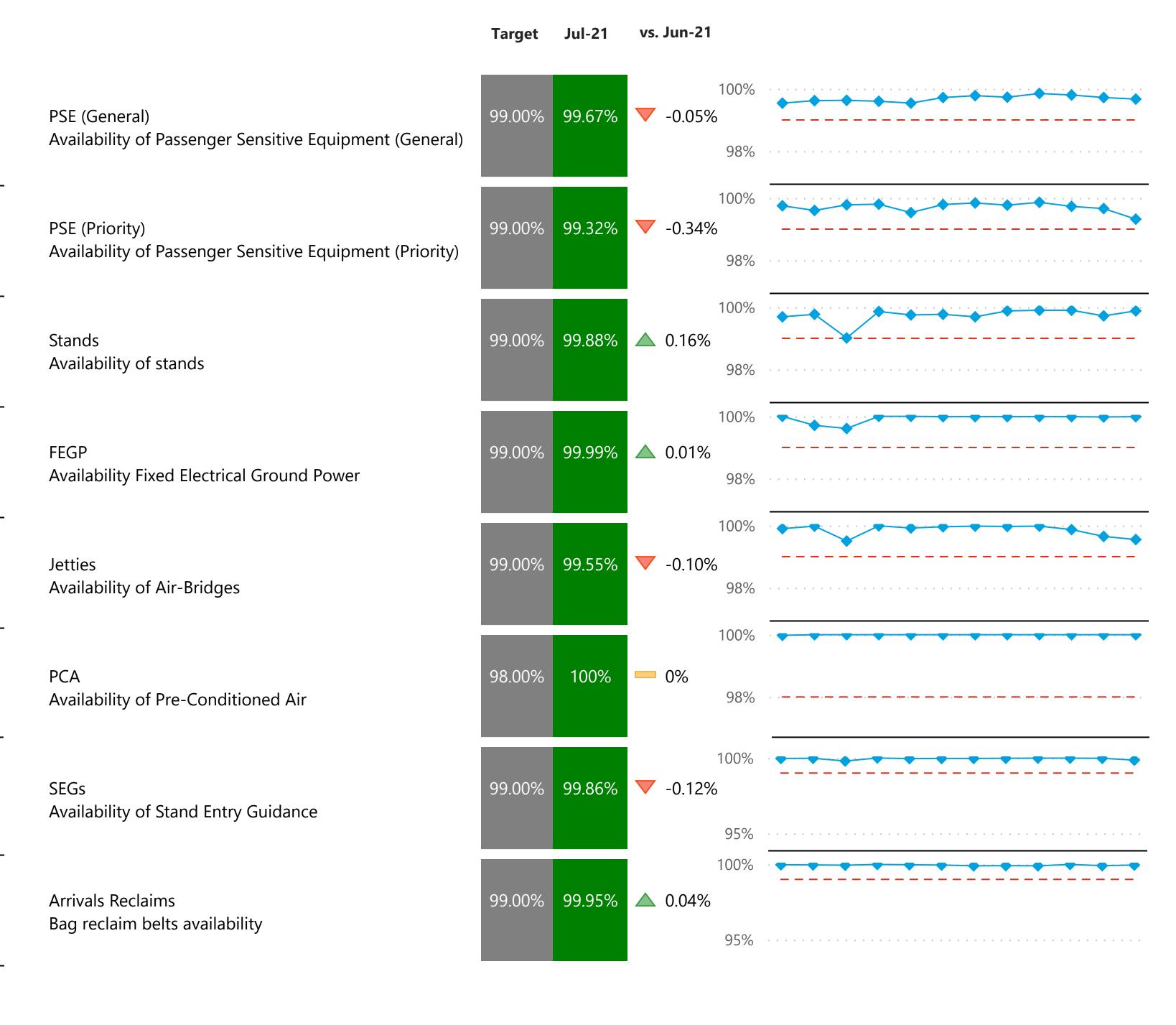
**Year-to-Date** 

#### **Credit Notes:**

Terminal 5 Performance Report July 2021



#### **Service Level Performance**



#### **Notes:**

\* SQRB calculation is based on a 12x month moving average for these metrics for T2 and T5

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# Terminal 5 Performance Report July 2021

## Heathrow

# Financial Report - Bonus and Rebates

Rebates:

Jul-21

Year-to-Date

| Target<br>Achieved | <b>Estimated Rebate</b> | <b>Estimated Rebate</b>   | Number of Failures                     |
|--------------------|-------------------------|---|--|
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £370,287.00             | £370,287.00   | 1                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | £0.00                   | £0.00   | 0                                      |
|                    | Achieved                | £0.00 £0.00 £0.00 £0.00 £0.00 £370,287.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 £0.00 | ### ################################## |

Classification: Internal

**Bonuses:** 

|                                    | Measure | Lower<br>Threshold | Upper<br>Threshold | Actual | Estimated Bonus (All Terminals) | Estimated Bonus (All Terminals) | Number<br>of Bonus |
|------------------------------------|---------|--------------------|--------------------|--------|---------------------------------|---------------------------------|--------------------|
| Departure lounge seat availability | MAA     | 4.10               | 4.50               | 4.34   | £97,255.25                      | £623,041.48                     | 7                  |
| Cleanliness                        | MAA     | 4.20               | 4.50               | 4.40   | £105,359.86                     | £692,943.69                     | 7                  |
| Wayfinding                         | MAA     | 4.20               | 4.50               | 4.39   | £68,889.14                      | £429,544.04                     | 7                  |
| Flight information                 | MAA     | 4.40               | 4.50               | 4.50   | £52,679.93                      | £307,974.97                     | 7                  |
|                                    |         |                    |                    |        | £324,184.18                     | £2,053,504.18                   | 28                 |
|                                    |         |                    |                    |        |                                 | N.B:                            |                    |
|                                    |         |                    |                    |        |                                 | HAL is still involved in        | n ongoing disc     |

Jul-21

possible alleviation for the rebate triggered by T5 Security performance in July

**Year-to-Date** 

Credit Notes:

# Heathcw

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